**Retained within the local authority** Services retained with in house with some change of structures.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services	•				
Create long term savings and income generation	•				
Achievable management costs by the local authority				•	
Long term stability		•			
Local authority retain influence and control					•
Involves communities in governance			•		
Easy and cost efficient to implement					•
Builds on current arrangements					•

# Collaboration with other local authorities

Bring services together between local authorities focusing on specialisms.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services		•			
Create long term savings and income generation		•			
Achievable management costs by the local authority		•			
Long term stability		•			
Local authority retain influence and control				•	
Involves communities in governance			•		
Easy and cost efficient to implement			•		
Builds on current arrangements			•		

**Single Charitable Trusts** One charitable trust combined with company limited by guarantee.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services					•
Create long term savings and income generation					•
Achievable management costs by the local authority				•	
Long term stability				•	
Local authority retain influence and control			•		
Involves communities in governance			•		
Easy and cost efficient to implement	•				
Builds on current arrangements	•				

# Multi Charitable Trusts

Several charitable trusts combined with company limited by guarantee based on specialisms.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services					•
Create long term savings and income generation					•
Achievable management costs by the local authority			•		
Long term stability		•			
Local authority retain influence and control			•		
Involves communities in governance				•	
Easy and cost efficient to implement			•		
Builds on current arrangements			•		

**Private company /social enterprise** Single private sector / social enterprise provider.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services					•
Create long term savings and income generation					•
Achievable management costs by the local authority				•	
Long term stability				•	
Local authority retain influence and control		•			
Involves communities in governance	•				
Easy and cost efficient to implement		•			
Builds on current arrangements	•				

Joint Venture Company or partnership Collaborative arrangement with private sector provider or other on shared asset.

	Not achievable "0" score	Limited achievability "1" score	Partly achievable "2" score	Achievable "3" score	Achievable to high degree "4" score
Achieve outcomes				•	
Create savings required without impacting on services					•
Create long term savings and income generation					•
Achievable management costs by the local authority				•	
Long term stability				•	
Local authority retain influence and control				•	
Involves communities in governance	•				
Easy and cost efficient to implement		•			
Builds on current arrangements	•				